

## **Studies and Analysis Division**

*What do we need?*

- Conduct advanced planning
- Provide analytical decision-making support
- Enable and coordinate strategic studies

## **Cost Analysis Division**

*How much does it cost?*

- Perform cost estimates of potential programs and projects
- Maintain cost estimation tools
- Develop cost analysis policy

## **Strategic Investments Division**

*What is the right mix of Agency programs?*

- Perform program and portfolio analysis
- Agency Strategic Plan
- Agency Performance Plan
- Performance and Accountability Report

## **Operational Readiness Division**

*Are we ready?*

- Serve as cultural feedback loop
- Conduct NASA field inspections
- Troubleshoot and resolve problems

## **Independent Program Assessment Division**

*How are we doing?*

- Perform independent program and project reviews at major milestones
- Perform program and project independent cost estimates and analysis
- Conduct ongoing surveillance of projects during development

## **Mission Support Division**

*Support the PA&E Mission*

- Formulate, develop, and execute PA&E budget
- Manage PA&E personnel actions
- Manage PA&E contracts
- Support special studies